

Agenda
Rural Community of Fundy Shores
Regular Council Meeting
Community Building
December 3, 2025 – 6:00 pm

- 1. Call To Order**
- 2. Roll Call**
- 3. Declaration of Conflict of Interest**
- 4. Addition, Deletion, or Approval of the Agenda**
- 5. Approval of the Minutes**
Regular Council Meeting – November 5, 2025
Committee of the Whole – November 19, 2025
- 6. Presentation to Council**
 - a. Synergi – Brian Cooke, Executive Director**
Synergi Annual Review
- 7. Business Arising from the Minutes/Old Business**
 - a. Financial -**
 - i. 2026 Fundy Shores Budget**
Attached to tonight’s agenda is a copy of the draft 2026 budget for the Rural Community of Fundy Shores along with a budget comparison chart for the 2024, 2025 and 2026.

Total Budget	\$2,421,787
Less Non-Tax Revenue	<u>\$ 211,444</u>
Net Budget	\$2,210,343
Less Fiscal Capacity Funding	<u>\$ 42,338</u>
Warrant to be Raised by Local Rate	<u><u>\$2,168,005</u></u>

Ratios (No Change)
Non – Residential Tax Base Ratio 1.7%
Heavy Industrial Tax Base Ratio 1.7%

Tax Rates: (No Change)
Residential: \$0.2838
Non-Residential: \$0.4825
Heavy Industrial: \$0.4825

Required Motion: this is to certify that on the 3rd day of December 2025, the Council of the Local Government of the Rural Community of Fundy Shores, resolved that the sum of \$2,421,787 be the total operating budget of the local government, that the sum of \$2,168,005 be the warrant of the local

government of the ensuing year, and that the tax rates for the local government be as listed above.

The Council orders and directs the levying by the Minister of Local Government of said amount on real property liable to taxation under the Assessment Act within the local government of the Rural Community of Fundy Shores.

Adopted this 3rd day of December 2025, by the Council of the local government of the Rural Community of Fundy Shores.

ii. Capital Investment Plan – CCBF

Included in the agenda package is the Capital Investment Plan for the Canada Community Building Fund 2024-2028. The document was presented at the Committee of the Whole meeting in November. If Council wishes, they can approve the document as it stands, edit, or other. Council may also in the future change the plan to reflect the needs of the Community at any given time.

Possible Motion: “that the document entitled Rural Community of Fundy Shores Five-Year Capital Investment Plan for the Canada Community Building Fund (CCBF) 2024-2028 be adopted.”

iii. Capital Investment Plan – Capital Renewal Fund (GNB)

The Capital Investment Plan focusing on the Capital Renewal Fund as provided by the Province of New Brunswick is attached to tonight’s agenda, following discussions at November’s Committee of the Whole. Should Council choose to adopt the document, the following motion will need to be made:

Possible Motion: “that the document entitled Rural Community of Fundy Shores 2026-2029 Capital Renewal Plan (CRP) for the capital renewal funding (CRF) allocation be adopted.

iv. Crownland Lease Application – Cherry Tree

Council was presented with the “Cherry Tree” Crownland Lease option during the October and November Committee of the Whole Meeting. Since passing the budget and the Capital Investment Plan, Council if this project is still acceptable can opt to finalize the application and submit it to the Department of Natural Resources and Energy.

b. Tabled Items

i. CUPW – Postal Service Request

This item was tabled at November’s Council Meeting. Council discussed the reviewed the request from CUPW during the Committee of the Whole and requested it be placed on the December agenda.

ii. Building By-Law

Alex Henderson, Planning Director for the Southwest Regional Service Commission has provided final version of the proposed Building By-Law that was presented at the November Council Meeting. Should Council wish

they can provide the first reading by title, following which, CAO Sullivan Brown could share the by-laws to Fundy Shores website for notice and public consultation.

Possible Motion: be it that by-law C-4-2026, being the Building By-Law for the Rural Community of Fundy Shores be read by title for the first time.

Title

"By-Law No. C-4-2026 being the Building By-Law for the Rural Community of Fundy Shores."

iii. Universal Building Fees By-Law

Alex Henderson, Planning Director for the Southwest Regional Service Commission has provided final version of the proposed Universal Fees By-Law (Fees By-Law) that was presented at the November Council Meeting. Should Council wish they can provide the first reading by title, following which, CAO Sullivan Brown could share the by-laws to Fundy Shores website for notice and public consultation.

Possible Motion: be it that by-law C-3-2026, being the Fees By-Law for the Rural Community of Fundy Shores be read by title for the first time.

Title

"By-Law C-3-2026 being the Universal Fees By-Law for the Rural Community of Fundy Shores."

c. Other

i. J.D.I Woodlands Letter of Support Request

J.D.I Woodlands team provided a presentation to Council at the November, Committee of the Whole Meeting. During this meeting they requested Council support their conservation plan for submission to the Province. They also provided a draft letter. If Council wishes, the letter can be sent as drafted, edited to better reflect the wishes of Council or other.

ii. Respectful Workplace Policy

This item was presented originally to Council at the October Committee of the Whole Meeting, at that time, it had been sent for legal review. Legal review was completed, and the identified changes made.

Council can choose to adopt the policy or make any amendments thereto.

iii. Code of Conduct By-Law Update

With the implementation of the Local Governance Commission and regulation changes of the Local Governance Act, there were changes identified that should be made to Code of Conduct By-Laws established during the local government reform period. Attached to tonight's agenda is a copy of the proposed draft to repeal and replace the by-law adopted by the Transition Facilitator.

The new by-law has had legal review and amendments made thereto, following the recommendations of the Solicitor. Council can choose to bring the process for adoption if they wish or make amendments.

Possible Motion: be it that by-law A-6-2026, being the Council Code of Conduct by-law for the Rural Community of Fundy Shores be read by title for the first time.

Title

"A By-Law for the Rural Community of Fundy Shores Respecting the Code of Conduct for Council"

iv. Remuneration By-Law

This by-law was originally discussed with Council during the budget process, with any changes to come into effect post 2026 Local Governance Elections. Council can choose to bring the adoption process if they wish or make any amendments thereto.

Possible Motion: be it that by-law A – 5 – 2026, being the Remuneration By-Law for the Rural Community of Fundy Shores be read by title for the first time.

Title

"A by-law respecting the Remuneration of Council for the Rural Community of Fundy Shores."

v. Insurance Proposals

(In the final stages of insurance comparison. Information will be provided before the meeting. The outcome will not affect the 2026 Operational Budget.)

vi. Community Complex

No additional information has been received from engineering at this time. Should information become available it will be shared ASAP.

vii. Other

8. Department Reports

a. General Government

- i. Mayor's Report –
- ii. Councillor's Report
 - 1. Deputy Mayor Heather Saulnier
 - 2. Councillor Deanna Bent
 - 3. Councillor Tina Dealy
 - 4. Councillor Lorraine Thompson
- iii. CAO Report to Council –

b. Planning & Inspection

- i. Planning Director's Report –

- c. Public Safety**
 - i. Fire Department –
 - ii. RCMP 2024 Annual Report -
 - d. Economic Development**
 - i. Synergi –
- 9. Standing Committee Reports**
 - a. Community & Economic Empowerment Committee**
 - b. PRAC Committee**
 - c. Safe Community & Emergency Preparedness Committee**
 - d. Recreation & Destination Committee**
- 10. Correspondence**
 - a. Correspondence Received**
 - b. Correspondence Issued**
 - i. Letter to Opportunities New Brunswick**
- 11. Approval of Payments**

General Government – Invoices
- 12. Approval of Accounts**

Expense Report – November 25, 2025
- 13. New Business**
 - a. Year End Transfers**

Annually Council designates funds to be transferred to the Capital and Operational Reserve as part of the budget process. Below are the two original transfers as indicated by Council in the 2025 Operating Budget, followed by additional transfers due to operational surplus.

 - i. Scheduled Transfers**
 - 1. Operational Reserve Fund**

Possible Motion: be it resolved to transfer \$20,000 from the general operating fund to the general operating reserve fund.
 - 2. Capital Reserve Fund**

Possible Motion: be it resolved to transfer \$100,000 from the general operating fund to the capital reserve fund.
 - ii. Additional Transfers**

(Information to be made available prior to meeting.)
 - b. Tourism Proposal – Lepreau Falls**

Council can find attached to tonight's agenda a copy of the draft tourism proposal for the Lepreau Falls area. The report includes a high overview of the current trail system and other infrastructure, with potential investment opportunities for green space development. Council will need to decide if they wish to move this project forward to the Department of Tourism, Heritage and Culture (current park lands

owned by THC) as well as the Department of Transportation and Infrastructure (property adjoining Lepreau Cemetery owned by DTI).

14. Closed Session

No Topics.

15. Next Meetings

- a. Committee of the Whole (If needed)
Community Building
December 17, 2025– 6:00 pm
- b. Regular Council Meeting
Community Building
January 14, 2025 – 6:00 pm
(Shifted to accommodate staff vacations)

16. Announcements

17. Adjournment

Notes of Adopting By-Laws

To help with the by-law adoption process, the following information is copied from the Local Governance Act

By-law requirements – general

[15\(1\)](#) To be effective a by-law shall

- (a) be sealed with the corporate seal of the local government;
- (b) be signed by the clerk and the mayor or, in the mayor's absence, the presiding officer of the council who presided at the meeting at which it was made; and
- (c) contain a statement that it is made by the council of the local government.

[15\(2\)](#) Subject to subsections (3), (4) and (5), to be effective, a by-law shall be read

- (a) three times by title, and
- (b) in its entirety in a regular or special meeting of council at least once before third reading by title.

[15\(3\)](#) Instead of being read in its entirety, a summary of a by-law may be read if

- (a) a notice has been given in a manner specified in [section 70](#), twice a week for two weeks, that
 - (i) describes the proposed by-law by title and generally by subject matter,
 - (ii) states that the proposed by-law may be examined
 - (A) in the office of the clerk during regular office hours, and
 - (B) on the local government's website, if the local government has posted it on its website;
 - (b) at least 14 days have elapsed between the day on which the notice is first given and the day on which the by-law is to be read for the third time by title; and
 - (c) no member of council objects.

[15\(4\)](#) Instead of being read in its entirety, a summary of a by-law that amends a by-law may be read if

- (a) a notice has been given in a manner specified in [section 70](#), twice a week for two weeks that
 - (i) describes the proposed amendment to the by-law by title and generally by subject matter, and
 - (ii) states that the proposed amendment to the by-law may be examined
 - (A) in the office of the clerk during regular office hours, and
 - (B) on the local government's website, if the local government has posted it on its website;
 - (b) at least 14 days have elapsed between the day on which the notice is first given and the day on which the by-law is to be read for the third time by title; and
 - (c) no member of council objects.

Minutes
Rural Community of Fundy Shores
Committee of the Whole Meeting
Community Building
November 19, 2025 – 6:00 pm

Call to Order

Mayor Cogswell called the meeting to order at 6:00 pm

Roll Call

Mayor George (Denny) Cogswell, Deputy Mayor Heather Saulnier, Councillor Deanna Bent, Councillor Tina Dealy, Councillor Lorraine Thompson, Chief Administrator Officer/Clerk Linda Sullivan Brown, Administrative Assistant Jillian Holland, Presenters: Robert Fawcett and Andrew Willett- Irving Woodlands

Presentation to Council

Robert Fawcett, Director of Corporate Relations for Irving Woodlands, provided an overview of the company and its activities. He explained that Irving Woodlands is in the process of developing a new five-year conservation plan for the Province of New Brunswick. He noted that the company does not have an economic timber-harvest objective associated with this initiative, emphasizing that the goal is to support enhanced conservation efforts within the province.

Mr. Fawcett stated that Irving Woodlands has visited several rural municipalities, including Fundy Shores, to seek participation in a joint letter to Conservation Minister Herron. The purpose of this letter is to request municipal support for the Minister's mandate to increase forest conservation across New Brunswick.

Andrew Willett, Forester with Irving Woodlands, reiterated that the company is developing a new forest management plan that includes expanded conservation measures addressing community-related social values, such as tourism. As part of this plan, Irving Woodlands is proposing to add an additional 8,000 hectares of forest to conservation within the Rural Community of Fundy Shores. This would result in approximately 93% of the Crown land within the municipality being designated for conservation.

Mr. Willett noted that this designation would mean Irving Woodlands would not conduct harvesting, tree planting, herbicide application, or similar forestry operations within the proposed conservation areas. He indicated that this initiative is expected to have a positive impact on tourism and related community interests.

Andrew provided an overview of the economic significance of the forest products sector in New Brunswick. He noted that Irving Woodlands works with approximately 1,280 forestry businesses and supports roughly 2,600 industry jobs. He also referenced

the sector's broader economic contributions, including an estimated \$3.8 billion in provincial GDP and \$3.7 billion in exports.

Andrew further explained that Minister Herron received a mandate from NB Premier Holt upon being appointed Minister of Natural Resources. This mandate directs the province to increase the amount of conservation forest from 10% to 15%. Irving Woodlands hopes to contribute to achieving this target by:

1. identifying new conservation areas that protect water connectivity, wetlands, and related ecological values; and
2. improving public support by incorporating areas with high social importance—such as tourism assets, drinking-water sources, and zones that would benefit from relocating forestry operations away from nearby communities.

In closing, Robert and Andrew requested that Council review the letter from Irving Woodlands to Conservation Minister Herron, seeking municipal support for increasing forest conservation within the Rural Municipality of Fundy Shores. Council expressed its intention to review the letter and will revisit the matter at a future meeting.

Topics

a. Budget Update 2026

i. Asset Management Presentation

CAO Linda Brown delivered an asset management presentation to Council. She asked whether Council remains interested in having the Musquash Fire Department provide operational support to the community, including facility evaluations, IT maintenance, and related services.

Linda presented a spreadsheet outlining Council's guidelines for capital investment levels, recommended reserve contributions, and operational requirements. She explained that the goal of the asset management process is to compile all asset classifications and related data into a single document for Council's use during future deliberations.

CAO Brown noted that the development of an asset management plan is required under provincial regulation.

ii. Firefighter Remuneration

CAO Brown reviewed the firefighter remuneration document with Council. She explained that the Musquash Fire Department does not compensate firefighters on a per-call basis; instead, volunteer firefighters are paid from a collective fund, with amounts allocated based on the type of service performed (e.g., fire calls, training).

CAO Brown asked Council to consider what would be a fair annual amount for the Fire Department to allocate toward volunteer compensation. Council agreed that \$80,000 would be appropriate.

iii. Insurance

CAO Brown informed Council that she had recently obtained two quotes for municipal insurance. Council reviewed both proposals and noted the differences between them. CAO Brown recommended deferring a decision on the insurance matter to a later date, and Council agreed.

iv. Remuneration By-law

CAO Linda Brown informed Council that approximately \$65,000 remains unused in the municipal budget. She asked whether Council wished to transfer these funds to reserves or address the disparity in Council compensation. Mayor Cogswell noted that any changes to Council remuneration would apply only to the next Council elected in May 2026.

Linda reported that she had entered the municipality's attributes—such as solid waste collection, educational facilities, emergency management responsibilities, and population—into the Association Francophone des Municipalités du Nouveau-Brunswick (AFMNB) Remuneration Guidelines. Based on these criteria, the recommended compensation range for Council is \$25,001 to \$32,250. Linda will calculate the corresponding percentage within this range to determine the precise recommended compensation amount for the next council.

v. Capital Investment Plan – CCFB

CAO Brown stated that she hopes the Cherry Tree Project can be funded through the Canada Community-Building Fund (Gas Tax). She also noted that she is preparing a \$50,000 tourism enhancement proposal for upgrades to the Lepreau Falls area, which would include improved signage.

CAO Brown added that she is exploring opportunities to enhance community green spaces, including the construction of gazebos. Any remaining funds from these initiatives would be directed toward the development of the future community complex.

vi. Capital Investment Plan – Infrastructure GNB

CAO Brown informed Council that \$50,000 is available for the

municipality to allocate toward capital renewal. These funds may be used to conduct a feasibility study on facility design costs, support life-cycle extension projects such as infrastructure replacement, and participate in cost-sharing initiatives related to municipal assets and infrastructure.

vii. Crownland Lease – Cherry Tree

CAO Brown informed Council that she is applying for a 10-year lease to establish trails as part of the Cherry Tree Project in Lepreau.

b. Tabled Items

i. Building By-Law

Council approved the Building By-law that was presented at the November 5, 2025 Regular Council meeting and will vote on this matter at the next Regular Council Meeting.

ii. Uniform Fees By-Law

Council approved the Building By-law that was presented at the November 5, 2025 Regular Council meeting and will vote on this matter at the next Regular Council Meeting.

iii. CUPW – Postal Service Cuts

Deputy Mayor Saulnier expressed that Council should refrain from involvement in the CUPW strike. CAO Brown emphasized that Council is under no obligation to take any action or to introduce a motion concerning the matter. It was agreed that the issue would be further considered and formally voted upon at the December Regular Council meeting.

iv. Unsightly Enforcement

Building Inspector Vern Faulkner requested authority to enforce the unsightly premises by-law complaint and professional opinion, rather than just on complaint and immediate danger to the public. Council indicated that they wish to review the matter further from a legal perspective and agreed to revisit and vote on the issue at the December Regular Council meeting.

c. Outstanding Items

i. Tourism Accommodation Levy

Council expressed reservations about its implementation. CAO Brown will consult with Synergi Executive Director Brian Cook to assess the feasibility and potential benefits of adopting the levy.

ii. NB Power Review

Mayor Reminder staff and Council of the upcoming virtual session on November 25, 2025 regarding NB Power Review.

iii. Regional Service Commission Review

CAO Brown will prepare a draft outlining Council's perspectives on the Regional Service Commission for review by the incoming Council.

d. Other Items

i. New Building on Route 790 in Musquash

Council and community members raised concerns about a house being built on Route 790 in Musquash. The lot in question is under one acre, prompting some to question its legality. However, because the property was registered prior to 1973, the construction is lawful under "legal non-conforming use" provisions. Councillor Dealy noted that the owners obtained a permit from Public Health for a well and septic system. While complaints were made, Council confirmed that the build complies with applicable regulations.

ii. Breakfast with Santa

Councillors requested assistance from both volunteers and staff to help organize the Breakfast with Santa event scheduled for December.

iii. Update on Bike Track

Community member Shawn Dagenais was unable to purchase a parcel of land in Chance Harbour for the purpose of building a motocross track due to concerns raised by neighbours regarding noise and traffic. Mr. Dagenais subsequently announced on social media that he is seeking to acquire a different parcel of land elsewhere to pursue his motocross track proposal.

iv. Cookies for Seniors

Council agreed that the Cookies for Seniors initiative—providing treats and cards to isolated or vulnerable seniors during the holidays—is a positive and valuable activity.

Next Meetings

- a. Regular Council Meeting
Community Building
December 3, 2025 – 6:00 pm
- b. Committee of the Whole
Community Building
December 17, 2025 – 6:00pm

Adjournment

This meeting was adjourned at 8:35 pm.

George (Denny) Cogswell
Mayor
Rural Community of Fundy Shores

Linda Sullivan Brown
CAO/Clerk – Treasurer
Rural Community of Fundy Shores

Annual Review



**Open for
Business**

DECEMBER 2025

Prepared by:

synergi

Message from Mayor & Council:

As Mayor, I am pleased to present this annual review of Fundy Shores' *Open for Business Strategy*. I want to extend our sincere appreciation to Synergi, the dedicated staff of Fundy Shores, and committees for their hard work in making our municipality a welcoming place for both businesses and residents. As this Council enters the final year of its mandate, I'm proud of what we have accomplished together. We've laid a strong foundation for the future and set a clear, strategic path toward long-term success.

This year came with its share of challenges. We have been actively advocating to the provincial government for access to developable land to support both commercial and residential growth. We've also had engaging discussions with private developers interested in investing in our community, including a significant dialogue with a private company exploring the production of medical isotopes right here in Fundy Shores. I want to thank our Southwest regional mayors, and the mayors of Saint John and Grand Bay-Westfield—for their support in enhancing nuclear development opportunities in our area.

Looking ahead, we are excited to launch new residential and commercial incentive programs in 2026. We're also finalizing a tourism strategy aimed at boosting our seasonal economy, including efforts to bring cruise tour excursions back to Fundy Shores. We are also in the process of conducting a feasibility and needs assessment for a new business commerce park. We remain committed to maintaining the lowest and most competitive tax rates in the region—a key pillar of our attractiveness to both residents and investors.

The foundation has been laid. Let's continue building together!

Mayor Denny Cogswell



Introduction:

In January 2025, the Rural Community of Fundy Shores adopted its first five-year Economic Development Strategy. As part of the community's commitment to accountability and progress, the municipality—alongside the Economic and Community Empowerment Committee (ECEC) and Synergi—will annually review key economic development priorities, track achievements, and update strategic focus areas as required.

Since the adoption of this strategy, significant shifts have occurred at the national level. In response to the United States administration's decision to impose tariffs on non-CUSMA protected goods, the Canadian government has prioritized major nation-building projects. These include energy infrastructure—particularly the advancement of nuclear energy—and the expansion of port facilities across the country. In southern New Brunswick, two key initiatives have emerged: the expansion of the Port of Saint John and the expanded development of nuclear energy at the Point Lepreau Nuclear Generating Station. Both projects are expected to positively impact Fundy Shores.

In anticipation of these developments, Fundy Shores has proactively engaged with both federal and provincial governments to advocate for the advancement of nuclear energy. The municipality has secured letters of support from regional mayors within the Southwest Regional Service Commission, as well as the City of Saint John and Grand Bay-Westfield, addressed to the Prime Minister. Additionally, Fundy Shores receives regular updates from NB Power on the progress at Point Lepreau.

At the community level, Fundy Shores is taking strategic steps to support and stimulate economic growth. Work is underway to develop a comprehensive commercial and residential development incentive package, expected to launch in 2026. The municipality is also exploring the implementation of a Tourism Accommodation Levy, which would support tourism-related events and infrastructure while helping to maintain competitive tax rates without overburdening residents. Furthermore, efforts to enhance the community's tourism strategy and promotional activities are ongoing.

As a newly established municipality, Fundy Shores has encountered challenges in securing provincially owned land for development. The municipality has had several meetings with the provincial government, crown corporations, and advocacy via UMNB for land availability. In 2024, the municipality privately purchased 40 acres of land in Lepreau, earmarked for the future development of a community complex. Additionally, a significant landowner in the area has recently rebranded as Fundy Shores Development Inc., signaling potential new residential developments.

This summary captures just a portion of the progress made over the past year. The pages that follow will offer a more comprehensive look at where Fundy Shores stands today—and where it is heading.



Where are We? The Progress Tracker:



Completed



On-track




Off-Track



New




Strategic Area	Actions	Progress/ Notes
Residential & Commercial Development 	Determine the amount of land required for municipal ownership for development.	Multiple provincial government properties have been identified for multiple uses.
	Identify land to attract private investment for housing development.	Fundy Shores has met with several landowners who have expressed interest in developing properties for residential development. Fundy Shores is on track to meet its goal of seeing 25 new housing built throughout the community by 2030.
	Create incentives for developers to build diverse housing types.	Synergi has developed a residential and commercial development incentive package for Fundy Shores. This should be launched for early 2026.
Business Growth & Diversification 	Identify potential areas for a commerce/ business park.	Fundy Shores is undergoing a feasibility and needs assessment study to determine a suitable location for the commerce park.
	Build the infrastructure to attract businesses to set up shop.	Requires land- Fundy Shores is working diligently with the provincial government and private partners to secure land for development.
	Design/build pad-ready sites for light industrial park.	Fundy Shores will determine location and infrastructure needs following the completion of the feasibility and needs assessment. This item was listed as a Year 3 priority and will likely get pushed out for future year and budgetary considerations.
	Develop a business directory for Fundy Shores.	The Fundy Shores Business Directory is hosted on Synergi's website. Businesses are encouraged to register for free to be a part of the directory.

Infrastructure Development 	Work with provincial and federal governments to access funding.	Fundy Shores has successfully applied for funding via RDC for the needs assessment. And will look for further funding for the construction phases of the project.
	Collaborate with providers to improve digital access.	The Southwest RSC announced this year that PRAC (Planning Review and Adjustment Committee) can work with Industry Canada on proposed sites for cell towers. Fundy Shores will work with the provincial government and providers such as Bell and Rogers to address and improve cell coverage and internet gaps throughout the community.
	Determine cost of operating a public works department.	Determined as a future priority, as needed.
	Invest in social and recreational infrastructure.	For 2025 Fundy Shores has upgraded the playground in Musquash for accessibility and safety, distributed playboxes to local beaches, and redirected recreation activities at the request of the community.
Tourism Sector 	Collaborate with Southwest RSC for tourism marketing support.	Changes to staffing at the RSC have stalled tourism marketing support for Fundy Shores.
	Meet with Cruise Lines to discuss excursions to Fundy Shores and capitalize on the 60,000 passengers taking excursions annually from the Port of Saint John.	Fundy Shores and Synergi both met with tour groups and are developing a business proposal to bring back tours to the area and come up with new ideas for tour excursions. This is expected to be complete by December 2025.

	Build upon local tourism marketing and strategy.	<p>Fundy Shores has developed a local marketing brochure that highlights several eco-tourism destinations and other points of interests.</p> <p>Fundy Shores is also exploring the implementation of a Tourism Accommodation Levy to help fund tourism related infrastructure, events, and studies.</p> <p>Fundy Shores is in the process of developing a tourism strategy and will compliment the business proposal to bring cruise tourism back to Fundy Shores.</p>
	Work with stakeholders to develop the Coastal Link Trail.	The proposed trail system through the Musquash Estuary was not approved. The Coastal Link Trail is reevaluating trail development location.
	Continue to work with New River Beach Provincial Park/Lepreau Falls.	<p>Fundy Shores and Synergi meet regularly with the provincial park on ways to improve the park and visitor experiences.</p> <p>This was the first year for New River Beach to host its Sand Sculpture competition as a three-day event attracting thousands to the area.</p>
	Partner with stakeholders to improve trail networks.	<p>Fundy Shores continues to advocate with the Musquash ATV Club and QuadNB to improve trail accesses throughout the community.</p> <p>The Department of Tourism, Heritage and Parks denied an exploratory pilot to allow quads to the provincial park. Currently the provincial <i>Parks Act</i> does not permit access to quads on park land.</p> <p>Fundy Shores is working with a landowner in Prince of Wales to gain access for the Musquash ATV Club's route.</p>

Energy Sector  	Meet regularly with PLNGS	Fundy Shores and Synergi meet regularly with NB Power and PLNGS to discuss current and future developments.
	Begin planning to meet the need for an expanded workforce at Point Lepreau Nuclear Generating Station (PLNGS).	<p>As part of these regular meetings with NB Power, Fundy Shores is working to attract more housing development to accommodate the influx of workers.</p> <p>In January, Fundy Shores took part in the Canadian Nuclear Association's Workforce Planning Forum in Moncton.</p> <p>Fundy Shores has also met with UNB's Centre for Nuclear Energy Research to discuss the future nuclear energy workforce and technologies.</p>
	Identify opportunities for medical isotope production to compliment existing nuclear sector infrastructure, employment, and training.	Fundy Shores has met with a company that has expressed interest in the development of medical isotopes.
Seafood Sector 	Work with small craft harbours to maintain wharf infrastructure.	Advocating for dredging at the Dipper Harbour Wharf as more vessels from aquaculture and traditional fisheries are utilizing the wharf.
	Work with organizations to provide training in succession planning and mentorships.	The Fundy North Fishermen's Association (FNFA) works closely with fishers to ensure generational succession planning and mentorship programs.
	Work with stakeholders on economic development and environment projects.	<p>Fundy Shores has worked with a few community stakeholders on some environmental projects, such as the GHG study and Climate Change Adaptation Plan. Fundy Shores will continuously explore community-based partnerships.</p> <p>FNFA and Synergi are closely monitoring the economic effects of proposed MPAs throughout the community.</p>

Government & Inclusive Community Services 	Community Complex: Determine sources of capital and operating funds.	Fundy Shores has identified funding partnerships and campaign funding is on track.
	Apply for infrastructure funding.	Fundy Shores has applied for funding through RDC.
	Develop conceptual design and cost estimates, including operating. (next 12-18 months)	Fundy Shores is in the process of the design and costing phase for the community complex.
Health Care & Long-Term Care 	Attract health care service providers to practice.	<p>Fundy Shores met with the St. Andrews Wellness Centre to discuss a collaborative care clinic model. Fundy Shores will begin focusing on healthcare service delivery and attracting healthcare and long-term care workers in the coming year.</p> <p>Fundy Shores also met with the New Brunswick Paramedics Association to discuss scope of practice and services that could be offered by Advanced and Primary Care Paramedics (ACPs & PCPs).</p>
	Support seniors living in place.	Fundy Shores continues to look at programming with local and provincial partners to help seniors age in place.
	Identify land for a nursing home or long-term care facility.	As land has been a challenge, Fundy Shores will continue to advocate for land for a long-term care facility.
	Identify long-term care provider.	Originally a year 2 priority, this focus has shifted to amalgamate healthcare and long-term care priority in the coming year.
Childcare	Identify childcare needs.	In 2024, Fundy Shores sent out a survey to families asking about their childcare needs. An overwhelming majority indicated the need for after-school care.

	<p>Identify providers based on needs.</p>	<p>The YMCA of Southwestern New Brunswick was selected to host an after-school care program out of the Fundy Shores School for the Fall 2024. Fundy Shores hopes to build upon the after-school care program and see additional day care opportunities for families.</p>
<p>Environmental Stewardship & Responsible Development</p>  	<p>Reducing Carbon Footprint</p> <p>Create a mitigation plan for greenhouse gas emissions</p> <p>Use the Greenhouse Gas Emission Study to inform the mitigation plan.</p> <p>Create a Climate Change Adaptation Plan</p> <p>Implement a phased approach to ensure sustainable growth.</p> <p>Integrate green building standards.</p> <p>Collaborate with partners as required.</p>	<p>Fundy Shores invested and participated in a Greenhouse Gas emissions study to determine its carbon footprint. Actions from the study included energy efficiency upgrades to municipally owned facilities such as the municipal hall and fire departments.</p> <p>Fundy Shores has three electric charging station locations throughout the community—Lepreau, New River Beach, and one on the Point Lepreau site.</p> <p>Future considerations will be made with the development of the community complex and has been taken into consideration with the commercial and residential incentive package.</p> <p>Fundy Shores this past fall provided the opportunity for 100 homes to participate in detecting radon gas. Testing of radioactive radon gas helps prevent long-term health risks such as lung cancer.</p> <p>The Climate Change Adaptation Plan is a guide for the community in its future planning considerations and the development of the rural plan. The Plan ensures that new builds avoid risks such as flood plains, coastal erosion, and protection of wetlands.</p> <p>Green building standards have been incorporated in future building needs and will be incorporated in the development incentive package.</p>

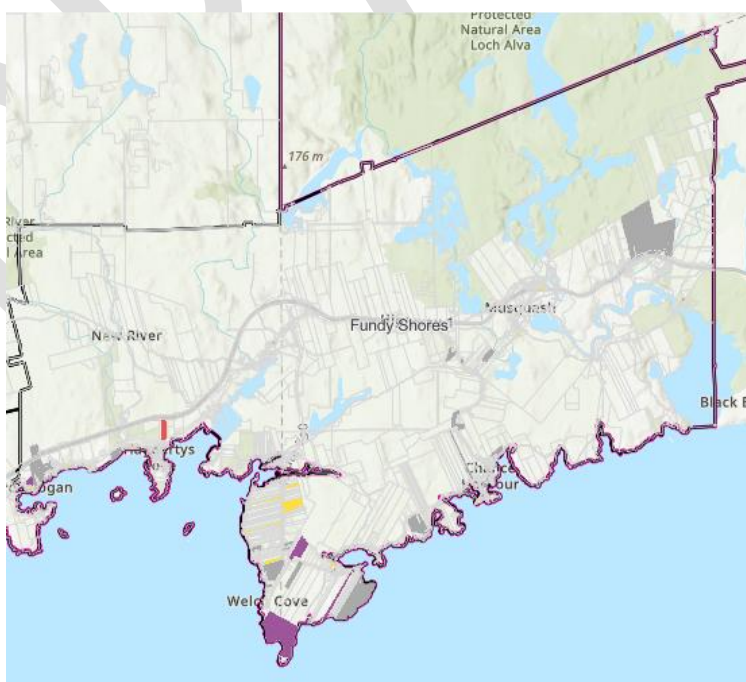
The Year in Review: 2025

Residential Development and Land Acquisitions: Accessing publicly owned land for residential and commercial development has remained a challenge for Fundy Shores. To address this, Fundy Shores has submitted applications to the Department of Transportation and Infrastructure (DTI) for seven properties across the municipality that may be suitable for housing development. One of the properties was later deemed unsuitable for development and has since been listed for public tender as surplus land on the DTI website.

In addition to these applications, Fundy Shores actively monitors tax sale listings and private land sales as part of its broader land acquisition strategy. The municipality has also met with the Premier, as well as the Ministers of DTI and Local Government, to emphasize the urgent need for access to developable land.

Fundy Shores also met with the Fundy Shores Development Inc. to discuss potential residential developments along Route 790. Synergi has also met with the newly formed New Brunswick Land Trust Co-op to discuss opportunities for non-profit housing options.

Fundy Shores experienced 30 commercial and residential developments with a total construction value of approximately \$6,082,000. To spur more development, Synergi has developed a commercial and residential development incentive package designed for Fundy Shores to positively experience development, population and workforce growth. The incentive package is expected to be launched for 2026.



¹ Southwest Regional Service Commission's Regional Development Mapping and Dashboard, <https://www.arcgis.com/apps/dashboards/ce5da49acd1b4e5e822bfa25b783c94c>

Business Growth & Diversification: Fundy Shores has identified the development of a commerce park as a strategic priority to support economic growth and diversification. The municipality is currently conducting a feasibility and needs assessment to determine the most suitable location for the park and to identify the infrastructure requirements necessary to attract and support potential businesses. One of the key challenges identified in this process is land acquisition, which has proven to be a significant barrier and a limiting factor to growth. As a result, Fundy Shores is actively urging the provincial government to partner with the municipality to help overcome this barrier and facilitate long-term economic development. As part of broader economic development efforts, Synergi has developed a commercial and residential incentive package designed to attract new businesses. These incentives aim to stimulate commercial activity while reinforcing Fundy Shores' commitment to economic diversification. In January 2025, Synergi launched a **business directory** on its website. Local businesses are encouraged to register and take advantage of this free advertising opportunity, which also serves as a tool for promoting local commerce and increasing visibility within and beyond the region.

Infrastructure Development: DTI completed final paving improvements on the Musquash end of Route 790 this summer. The department also carried out upgrades to the Lepreau and Little Dipper Harbour bridges and plans to replace the Chance Harbour Bridge next year. Additionally, Fundy Shores has brought forward concerns to the Minister regarding ongoing flooding and public safety risks at a culvert in Musquash, requesting that DTI prioritize its replacement.

PRAC as the land-use planning authority, now has the capacity to work with Industry Canada on proposed locations for cell towers. Fundy Shores has identified digital infrastructure as a key priority for the upcoming year and will be engaging with RADCOM and service providers such as Bell and Rogers to improve cellular reception throughout the community. In addition, Fundy Shores will collaborate with government partners and internet providers to enhance connectivity in areas in the community currently experiencing poor or limited internet access. This will help residents, businesses, and employees working from home to have reliable cellular connections.

Fundy Shores has invested in accessibility and safety upgrades at the Musquash playground and installed playboxes at local beach to enhance recreational opportunities for families. The community is also currently undertaking a needs assessment, costing analysis, and design work for the future community complex in Lepreau.

Tourism Development: In 2024, Fundy Shores launched its **eco-tourism brochure**, which was distributed province-wide and featured on the municipality's website. This brochure will serve as a foundational piece in the development of a broader tourism strategy, set to be unveiled in 2026. The strategy aims to enhance tourism offerings while aligning with sustainable and eco-friendly values that highlight the community's natural beauty and cultural assets.

In May 2025, Synergi and Fundy Shores participated the Port of Saint John's annual *Port Days* event. This platform enabled valuable networking opportunities, including a meeting with a cruise tour company. A follow-up meeting occurred this Fall to explore opportunities for cruise tour

excursions to return to Fundy Shores. These excursions would provide cruise passengers with immersive experiences in the local seafood sector, natural attractions, and small businesses throughout the community. Additionally, Synergi engaged with a regional tour bus company to discuss potential partnerships for passenger transportation, further supporting the cruise excursion initiative. Fundy Shores and Synergi are actively developing a business plan to present to the cruise company by December 2025, with the goal of launching cruise tour excursions in the 2027 tourism season.

Fundy Shores continues to foster a relationship with New River Beach Provincial Park, with ongoing discussions surrounding expanded tourism and business opportunities at both New River Beach and Lepreau Falls. This year marked the inaugural three-day Sand Sculpture Competition at New River Beach, which successfully



attracted thousands of visitors to the community. The campground also experienced a stable season with 9,302 campers and welcomed approximately 7,800 visitors to Lepreau Falls.

The municipality is also exploring the implementation of a Tourism Accommodation Levy (TAL). The purpose of the Tourism Accommodation Levy is to establish a dedicated, equitable, and sustainable funding source that supports the development, promotion, infrastructure, and management of tourism within Fundy Shores. TALs in New Brunswick are set at a maximum of 3.5%. The levy ensures that visitors contribute to maintaining and enhancing the infrastructure, experiences, and natural assets they enjoy, while providing lasting benefits to residents, the local economy, and the region. Synergi hosted a joint meeting with the Economic Development and Community Empowerment and the Recreation and Destination Committees to review the TAL framework. A stakeholder engagement was held this Fall, with the goal of implementing the levy prior to the 2026 tourism season.

In Spring 2025, Fundy Shores and Synergi met with the Musquash ATV Club and QuadNB to discuss potential access improvements to the ATV trail network. A key focus of the discussion was improving connectivity to New River Beach and trail access in Prince of Wales. Due to current restrictions under the provincial *Parks Act*, which prohibits ATV use on provincial park property, Fundy Shores formally requested that the Department of Tourism, Heritage, and Culture consider a pilot project allowing ATV access to the New River Beach parking lot. This would have enabled users to access the New River Beach Takeout and the campground, a missed economic

development opportunity for the Park and the Takeout. Unfortunately, the department declined to explore the pilot project. This decision also complicated efforts to secure a Highway Usage Permit (HUP) from DTI to allow ATV access along New River Beach Road. Despite this setback, Fundy Shores and Synergi remain committed to advocating for expanded trail access for ATV users. In addition, Fundy Shores has reached out to a corporate landowner in Prince of Wales for trail access in that community. A response from the landowner is currently pending.

Progress on trail development of the Fundy Shores' portion of the Coastal Link Trail system has experienced a delay. The proposed trail segment along the Musquash Estuary was not approved, prompting the municipality to reevaluate the planned route. Fundy Shores remains committed to advancing this important regional trail initiative and is currently assessing alternative alignments that will meet environmental standards while enhancing connectivity and access for residents and visitors alike.

Energy Sector: Fundy Shores and Synergi continue to engage regularly with NB Power and the Point Lepreau Nuclear Generating Station (PLNGS) to monitor progress on the Small Modular Reactor (SMR) initiative and explore the potential development of a second nuclear reactor, identified by the provincial government as a priority energy project. As noted in the introduction, Fundy Shores has secured regional support for the advancement of enhanced nuclear energy development, reinforcing the municipality's role as a strategic partner in New Brunswick's energy future. In January 2025, Fundy Shores participated in the Canadian Nuclear Association's workforce planning session in Moncton. Recognizing the significant labour force that will be required to support nuclear expansion, the municipality is actively planning for housing developments to accommodate incoming workers. Fundy Shores has also engaged with the University of New Brunswick's Centre for Nuclear Energy Research to explore collaboration opportunities related to nuclear energy technologies and training the next generation of nuclear professionals.

In addition, the municipality recently held discussions with a company involved in the production of commercial medical isotopes. Fundy Shores is well-positioned to support this type of operation, given its strategic location within existing supply chain and trade routes, as well as the public safety expertise provided by the Musquash Fire Department. The municipality will continue working closely with the company to better understand its operational needs and potential for local establishment.

Seafood Sector: This Fall, Synergi met with Small Craft Harbours to discuss the need for dredging at the Dipper Harbour Wharf and to explore tourism-related opportunities. Synergi will continue outreach to other Harbour Authorities within the community to identify infrastructure



needs and advocate for investment and improvements accordingly. Synergi also maintains regular communication with the Fundy North Fishermen's Association (FNFA) to stay informed on advocacy efforts supporting the region's fishers, including those within Fundy Shores. Together, FNFA and Synergi are closely monitoring the federal government's proposed Marine

Protected Areas (MPAs) to better understand their economic and environmental impacts on the local fishing industry and coastal communities. In addition, both organizations are watching the implications of Chinese tariffs on Canadian seafood products, particularly lobster, and assessing the potential impact on exports and local fisheries. Succession planning and mentorship remain a key priority. FNFA continues to work closely with fishers to support and develop programming that ensures knowledge transfer, industry sustainability, and workforce renewal for the next generation of harvesters.

Government and Inclusive Community Services: Fundy Shores has established a Needs Assessment Committee to guide planning for a future community complex. As part of the early development process, the municipality has submitted an infrastructure funding application to the Regional Development Corporation (RDC). Currently, the project is in the design and costing analysis phase, which will help determine the scope, scale, and feasibility of the proposed complex. This work is a critical step in ensuring the facility meets the long-term needs of the community while remaining financially sustainable.

Health Care and Long-Term Care: With an aging population and increasing demand for both health care and long-term care, Fundy Shores recognizes this as a critical priority shared by all levels of government. In response, the municipality has taken proactive steps to explore innovative and collaborative solutions. Fundy Shores has engaged in discussions with the St. Andrews Wellness Centre, the University of New Brunswick, and the New Brunswick Paramedics Association to assess the feasibility of establishing a collaborative health clinic and related opportunities in the community. These conversations include exploring the role of Advanced Care and Primary Care Paramedics in delivering services within their scope of practice—an approach that could help improve access to care in rural areas, like Fundy Shores. To support this initiative, the municipality is currently preparing a clinical and health care proposal, aimed at addressing local health needs while aligning with provincial health strategies and resources.

Childcare: In 2024, Fundy Shores sent out a survey to families asking about their childcare needs. An overwhelming majority indicated the need for after-school care. The YMCA of Southwestern New Brunswick was selected to host an after-school care program out of the Fundy Shores School for the Fall 2024. Fundy Shores and Synergi met with the YMCA this summer to explore the potential for expanded programming and services. Fundy Shores hopes to build upon the after-school care program and see additional childcare opportunities for families.



Access to quality childcare and early childhood education plays a key role in student success. One of the strongest examples of this is the continued achievements of Fundy Shores School. With a dedicated team of educators, staff, and students, Fundy Shores School has demonstrated exceptional performance in recent provincial assessments for Grades 4 and 5: 100% in English and Science, 81.8% in Mathematics. These results are well above both the provincial and district averages, highlighting the strength of the school community and the importance of investing in early learning opportunities that set students on a path to long-term success.

As part of its commitment to youth development and community-based childcare support, Fundy Shores recently hosted a babysitter's course. This initiative provided local youth with an opportunity to gain valuable first-job experience while learning the responsibilities and skills required to care for children safely and confidently. Programs like this not only empower young people with practical life skills but also help strengthen the availability of responsible childcare support within the community.

Environmental Stewardship & Responsible Development: Fundy Shores continues to demonstrate leadership in environmental stewardship and climate action through a range of proactive initiatives. The municipality recently invested in and participated in a Greenhouse Gas (GHG) Emissions Study to assess its carbon footprint. Based on the findings, Fundy Shores has already begun implementing energy efficiency upgrades to municipally owned facilities, including the municipal hall and local fire departments. Looking ahead, sustainability has been prioritized in

future infrastructure planning. Green building standards have been integrated into the planning and design of the upcoming community complex and are also embedded in Synergi's commercial and residential incentive package to encourage environmentally responsible development.

Fundy Shores has also adopted a Climate Change Adaptation Plan to guide long-term land use and community planning. The plan ensures that new developments avoid high-risk areas, such as flood plains, areas prone to coastal erosion, and wetlands, helping to build a more resilient and sustainable community. Supporting the shift toward low-emission transportation, Fundy Shores is currently hosts three electric vehicle charging stations located in Lepreau, New River Beach, and on the Point Lepreau site. In addition to environmental initiatives, Fundy Shores also advanced public health protection by offering a radon gas detection program in Fall 2025. This initiative enabled 100 homes to test for radioactive radon gas, helping residents reduce long-term health risks such as lung cancer through early detection.

To sum 2025 up, it has been a busy year! But that's not all!

Where are we going? 2026-27 Focuses

Fundy Shores and Synergi will be heavily focused on the three key items below for next year. This will include ongoing files such as land acquisition, the launch of the commercial and residential incentive package, and among other priority items identified throughout this document.



Tourism Strategy Development: Fundy Shores is actively developing a comprehensive tourism strategy, with an official launch planned for 2026. This strategy will guide tourism growth and development in the region and is designed to support both visitor experience and local economic benefits.

Key focus areas will include :

- Implementation of the Tourism Accommodation Levy (TAL) to create a sustainable funding model for tourism-related initiatives.
- Collaboration with cruise tour companies to prepare for the return of cruise excursions beginning in the 2027 tourism season.
- Continued partnership with New River Beach Provincial Park on future projects, including exploring a pilot project for ATV access.
- The development and expansion of community trail networks, enhancing both tourism appeal and local recreation.
- A focus on creating a unique and authentic visitor experience that reflects the natural beauty, culture, and community spirit of Fundy Shores.

This strategy will serve as a roadmap for building a vibrant, sustainable, and inclusive tourism sector that benefits both residents and visitors alike.



Digital Infrastructure: Fundy Shores recognizes the ongoing gap in digital infrastructure across the community and the impact this has on residents, businesses, and visitors. Improving cellular coverage and internet connectivity is a key priority for the municipality. With recent changes allowing PRAC to work directly with Industry Canada on zoning and cell tower placement, Fundy Shores

will be engaging with RADCOM and major service providers such as Bell and Rogers to explore investments in reliable and expanded cellular service throughout the region. In addition, the municipality will continue to advocate for increased investment from federal and provincial partners to improve high-speed internet access in underserved areas, ensuring that all parts of the community can benefit from modern digital infrastructure. These efforts are essential to supporting economic development, public safety, education, and quality of life for everyone in Fundy Shores.



Health Care and Long-Term Care: As our population ages, it is important for seniors to be able to live in their homes as long as possible, and/or live in the communities they have built their lives in. Fundy Shores will be focusing on how to implement programming and services to facilitate seniors to continue living comfortably at home or in a long-term care facility. **In November 2024, Fundy**

Shores met with Nursing Home without Walls. In the coming year, Fundy Shores will meet with the New Brunswick Association of Nursing Homes to understand the infrastructure and skilled workforce needed to install a nursing home, and leverage funding to attract and retain those workers and identify a suitable location.

Health care is at a critical juncture not just here in New Brunswick, but nationally and internationally. Health care in New Brunswick cannot focus on siloed solutions—but all levels of government streamlining processes and working together to ensure residents have access to primary health care. As mentioned earlier in this document, Fundy Shores has met with the St. Andrews Wellness Centre and the New Brunswick Paramedics Association to better understand scope of practice at how a collaborative care model could work for this municipality. Fundy Shores is drafting a clinical and health care proposal, aimed at addressing local health needs while aligning with provincial health strategies and labour resources. Fundy Shores will also work closely with nearby post-secondary institutions like UNB Saint John, NBCC Saint John, Oulton College, and the Dalhousie Medical School, to come up with solutions to attract and retain health care professionals to our community, that could service local and regional needs.

Conclusion: Fundy Shores remains committed to building upon the foundation that has been laid with the development of this strategy. It is a guide to help grow our population, workforce, and provide a place where people want to come to live, work, and play. It will take all hands-on deck to continue moving the community forward. While barriers have been identified, Fundy Shores is committed to finding the right tools to knock down and break through those barriers. This community has continued to grow since its incorporation in 2023, let's keep the momentum going!

Fundy Shores' Economic Development Agency:

Synergi is a non-profit economic development agency partnering with local municipalities to help them achieve their goals for growth. By working together and maximizing resources, we can produce a combined effect greater than sum of our individual efforts.

Currently, *Synergi* represents the Rural Communities of Fundy Shores, Campobello Island, and the Villages of McAdam and Grand Manan. We provide local economic development services to achieve priorities such as Land Acquisition, Residential and Commercial Development, Tourism Development, Infrastructure Development, and provide Business Attraction and Support.

Our goal is to ensure that our communities thrive and remain a wonderful place to live, work, and prosper.

Executive Director, Brian Cooke

Brian.Cooke@synerginb.ca

www.synerginb.ca/

P.O. Box 1064, St. George, NB E5C 3H9

506-754-4127





Date: December 3, 2025

Departmental Report

Department:	Council
Reporting Period:	November 2025
Prepared by (Name):	Mayor Denny Cogswell

Activities:

Date: Nov 4, 2025

Item: Morning meeting with Tom Mueller media on nuclear energy

Date: Nov 5, 2025

Item: morning meeting with Andrew W. in regards to land development in Lepreau

Date: Nov 5, 2025

Item: Regular Council Meeting

Date: Nov 6, 2025

Item: Regional Service Commission Committee of the Whole meeting

Date: Nov 11, 2025

Item: Attended Musquash Fire Remembrance Day ceremony. Laid wreath on behalf of Fundy Shores.

Date: Nov 14, 2025

Item: Attended funeral service for council member Susan Farquharson.

Date: Nov 18, 2025

Item: Attended RCMP public meeting, Fundy Bay 50+ Club.

Date: Nov 19, 2025

Item: Committee of the Whole council meeting

Date: Nov 23, 2024

Item: Rink liner installation

Date: Nov 24, 2025

Item: 9 AM Meeting: CAO review with Deputy Mayor.

Item: 5 pm Synergi board meeting

Date: Nov 25, 2025

Item: Zoom meeting for NB Power review

Date: Nov 26, 2025

Item: Office to sign RDC contract, return calls, spoke with Kris Austin regarding nuclear energy

Date: Nov 27, 2025

Item: RSC board meeting

Date: Nov 28, 2025

Item: Community tree lighting



Date: December 3, 2025

Departmental Report

Department:	Council
Reporting Period:	November 2025
Prepared by (Name):	Deputy Mayor Heather Saulnier

Activities:

Date: Nov 5, 2025

Item: Regular Council Meeting

Date: Nov 8, 2025

Item: New River and Eastern Charlotte Waterways erosion discussion and tree planting

Date: Nov 11, 2025

Item: Remembrance Day Service, Musquash Fire Station 1

Date: Nov 18, 2025

Item: RCMP open house, Fundy Bay 50+ Club

Date: Nov 19, 2025

Item: Committee of the Whole meeting

Date: Nov 24, 2025

Item: Year end review meeting

Date: Nov 25, 2025

Item: NB Power webinar



Date: December 1, 2025

Departmental Report

Department:	Council
Reporting Period:	November 2025
Prepared by (Name):	Councilor at Large Deanna Bent

Activities:

Date: November 5, 2025

Item: Attended Regular Council Meeting

Date: November 11, 2025

Item: Participated in Remembrance Day Ceremony at Station 1

Date: November 18, 2025

Item: Attended RCMP Meeting at Fundy Bay 50+ Club

Date: November 19, 2025

Item: Attended Committees as a whole

Date: November 28

Item: Attended the Community Tree Lighting in Chance Harbour



Date: December 3, 2025

Departmental Report

Department:	Council
Reporting Period:	November 2025
Prepared by (Name):	Ward #2- Tina Dealy

Activities:

Date: November 4, 2025

Item: Cleaned up Fundy Shores Office basement with Lorraine Thompson

Date: November 5, 2025

Item: Attended Regular Council meeting.

Date: November 11, 2025 –

Item: Attended Remembrance Day Ceremony at Musquash Fire Station 1

Date: November 14, 2025 –

Item: Attended the funeral for Councillor Susan Farquarson

Item: Called Bingo

Date: November 18, 2025

Item: Attended the RCMP meeting at Fundy Bay 50+ Club in Maces Bay

Date: November 19, 2025

Item: Attended the Committee of the Whole meeting

Date: November 28, 2025

Item: Attended the Community Tree Lighting in Chance Harbour

Date: November 29, 2025

Item: Attended the Fundy Bay Seniors Fundraising Bake Sale

Recreation and Destination Development Committee report

1. The RDD Committee did not meet in November. We are running short of volunteers to help with Bingo and would like to reach out to anyone available to help.
2. Next meeting to be determined.
3. Upcoming events – Musquash Community Christmas Bingo December 12, 2025 everyone 19 and over welcome.
4. Breakfast with Santa is scheduled for December 13th – Registration for gift receiving to be through the office by calling or emailing the Name, Age and Gender. Registration will closed Monday December 8th at 2pm.



Date: December 3, 2025

Departmental Report

Department:	Council
Reporting Period:	November 2025
Prepared by (Name):	Lorraine Thompson, Ward #3

Activities:

Date: November 05/2025

Item: Regular Council Meeting 31 Malcolm Meehan Rd. Musquash NB

Date: November 11/2025

Item: Buoy Painting for tree lighting ceremony

Date: November 15/2025

Item: Attended Breakfast at Fundy Bay 50+ Club for school breakfast program

Date: November 18/2025

Item: Attended RCMP information session Fundy Bay 50+ Club

Date: November 19/2025

Item: Attended Committee of the Whole council meeting 31 Malcolm Meehan Rd.
Musquash NB

Date: November 20/2025

Item: Attended PRAC committee training 33 Wall St, St. Stephen NB

Date: November 28/2025

Item: Attended Community Tree Lighting ceremony Chance Harbour Buoy Tree,
Chance Harbour NB

PRAC Committee Meeting November 20/2025

Report to Council December 03/2025

PRACC Report

There were no files for PRAC committee meeting on November 20/2025. The committee meeting was used as a training session on the by-laws for the SWRSC PRAC committee by-laws.

Judy Hartford did a presentation on the new program Green Shores which she attended a seminar recently. The program is finding new strategies for protecting waterfront properties while also protecting and restoring habitats. Instead of concrete and sheet piles new practices use a combination of planting, gravel, sand, logs, stones, and setbacks and slope modification to protect against shoreline erosion and provide recreational access while at the same time maintaining the ecological attributes of the shoreline.

CAO Memo to Council

Prepared by: Linda Sullivan Brown
Date Prepared: November 26, 2025

Re: Monthly Activity Report

Projects -

Fiscal – 2026 Budget, Capital Investment Plan under the Canada Community Building Fund, Capital Investment Plan under the Capital Renewal Fund are all completed and available for Council's consideration. A dashboard has also been provided as a quick overview to the budgetary changes and financial impacts.

By-Laws – Four By-Laws are prepared and available for Council's consideration on the December Agenda. Council can provide the first reading by title, and allow for citizens to provide comments or concerns prior to January's Regular Council Meeting. If approved by Council, I will create a section on the By-Laws page, as we have in the past, that provides a background document and allows for comments or concerns from the community.

Respectful Workplace Policy – has been completed and reviewed by legal. This is a policy we are legally obligated to have in accordance with Worksafe NB.

Pilot Project for Healthcare – This document was forwarded to Council for consideration. Mayor Cogswell will be sharing with the partners for additional project development.

Tourism Strategy – This draft document was completed and shared with Council for approval at the December Council Meeting.

Business Park Study – RDC has agreed to support this project for \$32,000, the contracts have been signed (per Council's prior authorization) and should be kicking off in the new year.

Community Complex – I have received no information on the community complex to date. I have left a space on the agenda for it to be discussed, should information arrive before Council next week.

Year End Transfers – As you can see in the agenda, additional year end transfers are noted, but not identified. I want to finish the bank and visa statements to date so I can provide an accurate projection for year end and recommend the additional transfers to reserve funds.

Insurance Renewal – This item is still on-going, the rates between the two companies are coming closer into alignment, once reviewing the coverages and ensuring similar policies. I should have a recommendation for Council in December.

Course work – By the end of this week, I will have completed two additional courses – Climate Adaptation and Resiliency through ClimAtlantic and Parliamentary Governance, Management and Procedure. I have only one course scheduled for 2026 – Asset Management through the Atlantic Infrastructure Management Network. This will be funded through the Capital Renewal Fund.

I think this captures the work of the past few weeks. If you feel anything needs additional attention, please let me know.

Respectfully Submitted
Linda Sullivan Brown
Chief Administrative Officer



Date: December 3, 2025

Departmental Report

Department:	Musquash Fire
Reporting Period:	November 2025
Prepared by (Name):	Chief Wayne Pollack

Activities:

Date: October 25, 2025

Item: Hike with Heroes Event- New River Beach

Date: October 29, 2025

Item: MVC- Car vs. Deer, Musquash

Date: November 4, 2025

Item: MVC- Car hit bridge, New River Beach

Date: November 10, 2025

Item: Car Hydroplaned, Lepreau

Date: November 11, 2025

Item: Remembrance Day Ceremony- Station 1, Musquash

Date: November 12, 2025

Item: MVC- Car vs. Deer, Musquash

Date: November 15, 2025

Item: Public Service (Gain entry), Dipper Harbour

Date: November 17, 2025

Item: MVC- Rollover, Musquash



**Report to Fundy Shores Mayor and Council
Rural Community of Fundy Shores**

Meeting: Dec. 3, 2025

31 Malcolm Meehan Rd., Musquash

Prepared by Brian Cooke, Executive Director

- **Land Acquisition:**

- Met with staff from DTI and Tourism, Heritage, and Culture (THC), to discuss potential archaeology studies that may need to be completed for the site. We are evaluating options, risks, and have requested table top data on properties applied for.
- Drafted and submitted a business plan for a property owned by DTI in the Mink Brook area. Subject to the above conditions, we've requested a reassessment of the surplus property acquisition.
- Identified some key properties owned by the Department of Natural Resources for potential developments and have requested a meeting with the department to discuss further.

- **Business Development:**

- Attended the NB Power Review panel for municipalities and discussed the importance and opportunities with the Point Lepreau Nuclear Generating Station (PLNGS). Discussed the employment, GDP value, property taxation, and the critical importance it has on New Brunswick's overall energy grid and security, and skills training opportunities with UNB and NBCC. NB Power has warned of potential blackouts for 2028 and urged NB Power and the provincial government to invest more into nuclear technology.



- Synergi meets on a biweekly basis with a potential company looking to start up a medical isotope facility.
-
- Received a briefing from UNB's Centre for Nuclear Energy Research with Synergi's Board of Directors on medical isotope production, including the need as there is a global and national shortage. New Brunswick and Fundy Shores have a real opportunity to have a game changing industry focused on life saving medical isotope production.
- Met with members of New Brunswick's official opposition party to discuss the need and opportunities for nuclear and medical isotopes in New Brunswick.
- Met and spoke with representatives of the Peskotomuhkati Nation relating to a couple of business and cultural- related files.
- Drafted a letter to the ONB Minister, CEO, and VP of Business Development, requesting a meeting to discuss medical isotope production in Fundy Shores.
- Reevaluating some numbers regarding the proposed TAL for 2026 and potential vendors benefits/impacts.
- Followed up with DFO regarding Dipper Harbour Wharf dredging needs.
- Synergi began working on a business plan to submit to the cruise tour company we met back in September to return cruise excursions to Fundy Shores. The business plan draft was completed and is currently under review before submission to the tour company.



- Met with New River Beach Provincial Park manager to discuss the 2026 sand sculpture competition.
- Attended the Chance Harbour Buoy Tree Lighting on November 28.
- **Housing:**
 - Fundy Shores Mayor and Council will be considering residential and commercial development incentives as part of its budgeting process this month. Working on developing a formula on the commercial incentive.
- **Five-Year Economic Development Strategy:**
 - As an accountability mechanism and progress tracker- Synergi will provide an annual review to establish whether priority areas are completed, on/off track, reconsiderations, and the focus for 2026. A draft was prepared, with feedback provided by the CAO. The draft has been presented to council for review and will be discussed at the December 3 meeting of Council.

Approval of Invoices
Month of: November 2025

Services	Vender	Description	Invoice Total	
General Government				
	Lancaster Branch No. 69 Royal Canadian Legion	Wreath	\$ 60.00	
	NB Power	Office Power	\$ 374.39	
	BrunNet	IT Services	\$ 763.06	
	Grant Thornton	Legal Services	\$ 1,316.17	
	Bell Mobility	Cellular Services	\$ 117.27	
	Gorman Nason Lawyers	By-law Review	\$ 4,577.00	
	Xpert Office	Printer Services	\$ 56.51	
	Dillon Consulting	Civic Space Needs Assessment	\$ 3,827.20	
		<i>Subtotal</i>	\$	11,091.60
Musquash Fire Department				
	Brian Adams' Garage	MVI	\$ 51.75	
	Canadian Tire	Equipment	\$ 10.91	
	Xplore	Internet	\$ 120.74	
	Saint John Energy	Heat Pump-Station 1	\$ 76.43	
	Saint John Energy	Heat Pump-Station 2	\$ 172.49	
	Telus	Alarm Services- Station 1	\$ 138.00	
	Telus	Alarm Services- Station 2	\$ 138.00	
	Canadian Tire	Dewalt Equipment	\$ 300.10	
	Telus	Alarm Services	\$ 137.89	
	NB Power	Station 1 Power	\$ 583.06	
	NB Power	Station 2 Power	\$ 372.61	
	NB Power	Station 2 Garage Power	\$ 40.26	
	Irving Energy	Propane Tank Rental	\$ 113.85	
	Irving Energy	Propane Tank Rental	\$ 113.85	
	Irving Energy	Propane Tank Rental	\$ 113.85	
	NB Dept of Transport	Radio Communication Services	\$ 4,453.26	
	Sobeys	Remembrance Day ceremony food	\$ 145.37	
	Dollarama	Remembrance Day ceremony supplies	\$ 47.15	
	Superstore	Remembrance Day ceremony food	\$ 26.00	
	Costco	Fire Station Supplies	\$ 184.03	
	Mike Hare	Mini Split Cleaning Services	\$ 200.00	
		<i>Subtotal</i>	\$	1,729.37
Community Services				
	Forest Green Lawncare	Fundy Shores Office Building Mowing	\$ 125.00	
	Forest Green Lawncare	Station 1 Mowing	\$ 80.00	
	Kent	Lumber for skating rink liner	\$ 876.12	
	NB SPCA	Animal Control Services Oct-Dec	\$ 3,890.00	
	Southwest NB Service Commission	Member Charges for December 2025	\$ 31,311.50	
	Community Development of Eastern Charlotte	December Billing	\$ 6,333.37	
	Tim Hortons	Hot Chocolate for Tree Lighting Event	\$ 149.50	
	Independent Grocer	Cookies for Tree Lighting Event	\$ 30.40	
		<i>Subtotal</i>	\$	42,615.99
Solid Waste				
	Fero	Contract Fees	\$ 21,868.11	
	Southwest NB Service Commission	Fero Waste & Recycling	\$ 4,522.00	
		<i>Subtotal</i>	\$	21,868.11
		Total Invoices	\$	77,305.07

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		Fiscal YTD						
account	AcctName	Period YTD	Current Month		Annual Budget	Variance	% Used	
EXPN	EXPENSES							
EX01	Expense							
E 01-2100-0000	General Government Expenses	\$ 0.00	\$ 0.00	\$0.00	\$ 0.00	\$ 0.00	0.00	
E 01-2111-0000	Mayor Honourarium	8,417.16	935.24	\$9,352.40	11,223.00	1,870.60	83.33	
E 01-2111-0100	Mayor Other	645.63	38.29	\$683.92	1,000.00	316.08	68.39	
E 01-2113-0000	Councillor Honourarium	23,381.07	2,404.91	\$25,785.98	35,840.00	10,054.02	71.95	
E 01-2113-0100	Councillor Other	1,335.43	34.18	\$1,369.61	2,000.00	630.39	68.48	
E 01-2119-0000	Other Legislative Costs	0.00	0.00	\$0.00	0.00	0.00	0.00	
E 01-2120-0000	General Administrative	0.00	0.00	\$0.00	0.00	0.00	0.00	
E 01-2121-1000	Chief Administrative Officer	86,042.66	7,822.06	\$93,864.72	101,800.00	7,935.28	92.21	
E 01-2121-2301	Payroll Deductions	19,361.41	955.14	\$20,316.55	21,500.00	1,183.45	94.50	
E 01-2121-4000	Office Building	0.00	0.00	\$0.00	0.00	0.00	0.00	
E 01-2121-4110	Janitorial Services	1,171.23	0.00	\$1,171.23	3,000.00	1,828.77	39.04	
E 01-2121-4120	Power	1,840.78	0.00	\$1,840.78	6,000.00	4,159.22	30.68	
E 01-2121-4130	Building Repairs/Maintenance	5,329.12	62.50	\$5,391.62	7,000.00	1,608.38	77.02	
E 01-2121-4160	Property Taxes	0.00	0.00	\$0.00	0.00	0.00	0.00	
E 01-2121-4170	Office Building Insurance	1,192.00	0.00	\$1,192.00	2,500.00	1,308.00	47.68	
E 01-2121-4200	Solicitor/Legal Fees	2,903.37	0.00	\$2,903.37	10,000.00	7,096.63	29.03	
E 01-2121-9000	Other Administrative Services	6,635.48	1,520.00	\$8,155.48	16,000.00	7,844.52	50.97	
E 01-2121-9110	Office Telephone	3,652.24	0.00	\$3,652.24	4,500.00	847.76	81.16	
E 01-2121-9130	Office IT	10,229.09	0.00	\$10,229.09	14,003.00	3,773.91	73.05	
E 01-2121-9160	Photocopier Supplies	1,354.13	0.00	\$1,354.13	2,000.00	645.87	67.71	
E 01-2121-9170	Office Supplies	3,617.57	0.00	\$3,617.57	4,500.00	882.43	80.39	
E 01-2121-9180	Miscellaneous	5,409.64	0.00	\$5,409.64	0.00	(5,409.64)	0.00	
E 01-2121-9200	Accounting Software Fees	16,324.28	0.00	\$16,324.28	18,000.00	1,675.72	90.69	
E 01-2122-0000	Financial Management	0.00	0.00	\$0.00	0.00	0.00	0.00	
E 01-2122-5000	External Audit	12,514.32	0.00	\$12,514.32	19,000.00	6,485.68	65.86	
E 01-2122-9000	Accounting Services	5,846.65	0.00	\$5,846.65	14,000.00	8,153.35	41.76	
E 01-2125-0000	Common Services	0.00	0.00	\$0.00	0.00	0.00	0.00	
E 01-2125-2000	Civic Relations	7,948.26	0.00	\$7,948.26	7,500.00	(448.26)	105.98 **	
E 01-2126-0000	Cost of Assessment	134,583.00	0.00	\$134,583.00	134,583.00	0.00	100.00	
E 01-2127-0000	Collaborative Services RSC	1,905.22	190.58	\$2,095.80	2,287.00	191.20	91.64	
E 01-2128-0000	Travel & Training Council	6,166.24	0.00	\$6,166.24	7,500.00	1,333.76	82.22	
E 01-2128-2000	Travel & Training Staff	4,800.26	0.00	\$4,800.26	6,000.00	1,199.74	80.00	
E 01-2190-0000	Other General Adm Services	0.00	0.00	\$0.00	0.00	0.00	0.00	

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account	AcctName	Period YTD	Current Month		Annual Budget	Variance	% Used
E 01-2193-0000	Liability Insurance	23,412.00	0.00	\$23,412.00	30,000.00	6,588.00	78.04
E 01-2194-0000	Municipal Association Memberships	9,212.65	0.00	\$9,212.65	11,500.00	2,287.35	80.11
E 01-2195-0100	Donations to Organizations	1,000.00	0.00	\$1,000.00	10,000.00	9,000.00	10.00
E 01-2200-0000	Protective Services	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2210-0000	Stipends	0.00	40,221.83	\$40,221.83	40,000.00	(221.83)	100.55 **
E 01-2210-1000	Worksafe NB Coverage	1,700.77	0.00	\$1,700.77	1,500.00	(200.77)	113.38 **
E 01-2210-1001	Firefighters Legislative Coverage	9,330.00	0.00	\$9,330.00	12,000.00	2,670.00	77.75
E 01-2210-1002	Liability Insurance	0.00	0.00	\$0.00	2,000.00	2,000.00	0.00
E 01-2210-1100	Clothing	5,210.47	0.00	\$5,210.47	4,000.00	(1,210.47)	130.26 **
E 01-2210-1200	Recognition Dinner	3,500.00	0.00	\$3,500.00	3,500.00	0.00	100.00
E 01-2210-1300	Membership Fees	575.00	0.00	\$575.00	1,000.00	425.00	57.50
E 01-2210-2000	Travel Lodging	278.10	0.00	\$278.10	1,500.00	1,221.90	18.54
E 01-2210-2100	Travel - Mileage	89.99	0.00	\$89.99	500.00	410.01	18.00
E 01-2210-2200	Travel - Meals	1,879.66	0.00	\$1,879.66	3,000.00	1,120.34	62.66
E 01-2210-2300	Meeting Registration	350.00	0.00	\$350.00	1,500.00	1,150.00	23.33
E 01-2210-2400	Training Materials	3,585.96	0.00	\$3,585.96	2,000.00	(1,585.96)	179.30 **
E 01-2210-2500	Training Courses	7,244.40	0.00	\$7,244.40	17,000.00	9,755.60	42.61
E 01-2210-3110	Telephone	5,919.20	0.00	\$5,919.20	8,400.00	2,480.80	70.47
E 01-2210-3120	Advertising	3,897.74	0.00	\$3,897.74	6,000.00	2,102.26	64.96
E 01-2210-3130	Office Equipment & IT Support	378.49	0.00	\$378.49	2,000.00	1,621.51	18.92
E 01-2210-3160	Office Supplies & Postage	548.49	0.00	\$548.49	800.00	251.51	68.56
E 01-2210-4110	Janitorial Services	3,785.15	0.00	\$3,785.15	7,500.00	3,714.85	50.47
E 01-2210-4120	Heating	1,853.20	0.00	\$1,853.20	3,500.00	1,646.80	52.95
E 01-2210-4125	Lights & Power	13,867.47	309.72	\$14,177.19	16,000.00	1,822.81	88.61
E 01-2210-4130	Building Repairs & Maintenance	12,392.16	264.09	\$12,656.25	10,000.00	(2,656.25)	126.56 **
E 01-2210-4135	Snow Removal	5,856.66	0.00	\$5,856.66	5,500.00	(356.66)	106.48 **
E 01-2210-4140	General Supplies	5,070.70	380.43	\$5,451.13	5,000.00	(451.13)	109.02 **
E 01-2210-4170	Building Insurance	13,351.20	0.00	\$13,351.20	10,000.00	(3,351.20)	133.51 **
E 01-2210-5000	Contracted Dispatch Services	40,494.06	0.00	\$40,494.06	43,000.00	2,505.94	94.17
E 01-2210-5100	Alarm Systems	636.02	375.31	\$1,011.33	1,500.00	488.67	67.42
E 01-2210-5200	Communication Maintenance	138.11	0.00	\$138.11	500.00	361.89	27.62
E 01-2210-5300	Radio License	0.00	0.00	\$0.00	800.00	800.00	0.00
E 01-2210-5400	Cylinder Refills	751.91	0.00	\$751.91	1,000.00	248.09	75.19
E 01-2210-5500	Small Equipment Repairs	16,195.03	4,310.52	\$20,505.55	13,700.00	(6,805.55)	149.68 **

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E 01-2210-5600	Other Non-Related Rescue	13,902.12	0.00	\$13,902.12	10,500.00	(3,402.12)	132.40 **
E 01-2210-5700	Contract Services from Other Districts	50,752.00	0.00	\$50,752.00	35,000.00	(15,752.00)	145.01 **
E 01-2210-5800	Accident Insurance	5,985.50	0.00	\$5,985.50	6,500.00	514.50	92.08
E 01-2210-6000	Vehicle Repairs	5,145.76	46.93	\$5,192.69	20,000.00	14,807.31	25.96
E 01-2210-6100	Gas & Oil - Vehicle	9,699.97	0.00	\$9,699.97	16,000.00	6,300.03	60.62
E 01-2210-6200	Licensing - Vehicle	360.00	0.00	\$360.00	1,500.00	1,140.00	24.00
E 01-2210-6300	Insurance - Vehicle	25,505.00	0.00	\$25,505.00	17,500.00	(8,005.00)	145.74 **
E 01-2210-7000	Communication Equipment - Capital	9,055.88	0.00	\$9,055.88	10,000.00	944.12	90.56
E 01-2210-7100	Capital from Operating Fund - Fire	6,006.87	0.00	\$6,006.87	15,000.00	8,993.13	40.05
E 01-2210-7200	New Equipment - Capital	62,490.44	0.00	\$62,490.44	46,000.00	(16,490.44)	135.85 **
E 01-2210-8000	Lease Payments - Fire	70,966.77	0.00	\$70,966.77	74,000.00	3,033.23	95.90
E 01-2210-9000	Other Recoverable Expenses	7,161.32	0.00	\$7,161.32	2,000.00	(5,161.32)	358.07 **
E 01-2250-0000	Emergency Measures	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2250-0100	EMO - Other	3,245.38	0.00	\$3,245.38	4,000.00	754.62	81.13
E 01-2250-0200	EMO - Training & Development	0.00	0.00	\$0.00	2,500.00	2,500.00	0.00
E 01-2290-0000	Protection Services Committee (RSC)	935.00	93.50	\$1,028.50	1,122.00	93.50	91.67
E 01-2290-0100	Public Safety Committee - Local	817.12	0.00	\$817.12	1,000.00	182.88	81.71
E 01-2293-9000	Animal Control/SPCA	9,187.00	3,890.00	\$13,077.00	21,000.00	7,923.00	62.27
E 01-2300-0000	Transportation Dept Expenses	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2310-0000	Transportation Services (RSC)	9,192.50	919.25	\$10,111.75	11,031.00	919.25	91.67
E 01-2326-1000	Street Signs	346.03	0.00	\$346.03	2,500.00	2,153.97	13.84
E 01-2400-0000	Environmental Health Expense	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2432-0000	Solid Waste Collection Contract	198,307.64	0.00	\$198,307.64	275,000.00	76,692.36	72.11
E 01-2433-9000	Solid Waste Disposal (Tipping Fees)	45,591.45	0.00	\$45,591.45	80,000.00	34,408.55	56.99
E 01-2490-0000	Other Environmental Health	0.00	0.00	\$0.00	5,000.00	5,000.00	0.00
E 01-2600-0000	Environmental Development Serv	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2610-0100	Environmental Trust Fund Project	33,223.15	0.00	\$33,223.15	0.00	(33,223.15)	0.00
E 01-2611-0000	Planning & Inspection Services (RSC)	167,550.80	16,755.08	\$184,305.88	201,061.00	16,755.12	91.67
E 01-2611-0100	Unightly/Dangerous Premise Enforcement (RSC)	0.00	0.00	\$0.00	9,000.00	9,000.00	0.00
E 01-2620-0000	Community Development	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2624-0000	Community Development (RSC)	6,714.20	671.42	\$7,385.62	8,057.00	671.38	91.67
E 01-2624-0001	Community Development Local Committee	0.00	0.00	\$0.00	1,000.00	1,000.00	0.00
E 01-2629-0000	Other Environmental Developmen	50.00	0.00	\$50.00	5,000.00	4,950.00	1.00
E 01-2670-0000	Economic Development Services	0.00	0.00	\$0.00	0.00	0.00	0.00

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E 01-2671-5000	Economic Development (RSC)	8,969.20	896.92	\$9,866.12	10,763.00	896.88	91.67
E 01-2671-5001	Economic Development Local Committee	0.00	0.00	\$0.00	1,000.00	1,000.00	0.00
E 01-2671-5010	Other Economic Development - Synergi	63,333.30	6,333.33	\$69,666.63	76,000.00	6,333.37	91.67
E 01-2690-0000	Other Development Services	0.00	0.00	\$0.00	3,000.00	3,000.00	0.00
E 01-2691-0000	Tourism	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2691-1800	Tourism Promotion (RSC)	31,485.00	3,148.50	\$34,633.50	37,782.00	3,148.50	91.67
E 01-2691-1801	Tourism Promotion Local Committee	0.00	0.00	\$0.00	1,000.00	1,000.00	0.00
E 01-2691-9000	Other Tourism	938.57	0.00	\$938.57	5,000.00	4,061.43	18.77
E 01-2700-0000	Recreation and Culture	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2712-0000	Community Center	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2712-0010	Community Centre - Administration	38,295.64	0.00	\$38,295.64	46,000.00	7,704.36	83.25
E 01-2712-0020	Community Centre - Summer Staff	12,374.42	0.00	\$12,374.42	14,000.00	1,625.58	88.39
E 01-2712-0030	Community Centre- Payroll Deductions	9,059.62	0.00	\$9,059.62	6,000.00	(3,059.62)	150.99 **
E 01-2712-0040	Community Centre - Travel & Training & Members	1,889.81	0.00	\$1,889.81	3,000.00	1,110.19	62.99
E 01-2712-0050	Community Centre - Local Committee	0.00	0.00	\$0.00	1,000.00	1,000.00	0.00
E 01-2712-0100	Community Centre Telephone	0.00	0.00	\$0.00	1,500.00	1,500.00	0.00
E 01-2712-0300	Community Centre Supplies	4,148.20	0.00	\$4,148.20	5,000.00	851.80	82.96
E 01-2712-0400	Community Centre Advertising	0.00	0.00	\$0.00	1,000.00	1,000.00	0.00
E 01-2712-0600	Community Centre Repairs/Miscellaneous	9,011.05	857.00	\$9,868.05	10,000.00	131.95	98.68
E 01-2712-0605	Community Centre - Power	1,840.77	0.00	\$1,840.77	6,000.00	4,159.23	30.68
E 01-2712-0610	Community Centre - Building Insurance	1,722.00	0.00	\$1,722.00	2,500.00	778.00	68.88
E 01-2712-0650	Community Event	9,022.40	0.00	\$9,022.40	20,000.00	10,977.60	45.11
E 01-2712-1300	Recreation & Cultural Plan Development	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2712-1400	Recreational Cost Sharing (RSC)	86,363.08	8,636.25	\$94,999.33	103,635.00	8,635.67	91.67
E 01-2712-1450	Recreation/Cultural Library Supplies	568.60	0.00	\$568.60	5,500.00	4,931.40	10.34
E 01-2712-1460	Recreation/Culture Library Phase 3	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2712-1465	New Horizons Project	223.04	0.00	\$223.04	0.00	(223.04)	0.00
E 01-2712-3000	Community Centre - LGR Project	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2755-0000	Other Recreational & Cultural Services	18,898.45	0.00	\$18,898.45	30,000.00	11,101.55	62.99
E 01-2759-0000	Fiscal Services	0.00	0.00	\$0.00	0.00	0.00	0.00
E 01-2759-1000	Banking Fees	46.79	0.00	\$46.79	4,000.00	3,953.21	1.17
E 01-2759-2000	Deficit Second Previous Year	0.00	0.00	\$0.00	21,961.00	21,961.00	0.00
E 01-2759-3000	Capital Projects	20,011.44	0.00	\$20,011.44	205,000.00	184,988.56	9.76
E 01-2759-3500	Transfer to Capital Reserve Fund	0.00	0.00	\$0.00	100,000.00	100,000.00	0.00

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E 01-2759-4000	Operating Reserve Fund	0.00	0.00	\$0.00	20,000.00	20,000.00	0.00
E 01-2999-9999	Rounding Account	0.00	0.00	\$0.00	0.00	0.00	0.00
Totals For:	EX01	1,625,504.11	102,072.98	1,727,577.09	2,349,848.00	622,270.91	73.52
Totals For:	EXPN	1,625,504.11	102,072.98	1,727,577.09	2,349,848.00	622,270.91	73.52
Total Income:		\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	0.00
Total Expenses:		1,625,504.11	102,072.98	1,727,577.09	\$ 2,349,848.00	622,270.91	73.52
Totals:		<u><u>\$(1,625,504.11)</u></u>	<u><u>\$(102,072.98)</u></u>	<u><u>\$(1,727,577.09)</u></u>	<u><u>\$(2,349,848.00)</u></u>	<u><u>\$(622,270.91)</u></u>	<u><u>-73.52</u></u>

Note: The items marked with ** are over budget